Financial Overview



Financial Overview

The sections below outline significant changes contained in the Draft 2022/23 Annual Plan compared to what was forecast in the 2021-31 Long Term Plan (LTP). The tables below show the total funding requirements for the Council for 2022/23 and the variance from that detailed in the LTP. Overall, operating expenditure and interest costs are \$624.3 million; \$24.4 million higher than the LTP, while the capital programme at \$615.5 million is \$72.3 million lower. Key changes to the financial statements are reflected and explained below.

Operating expenditure

Operational expenditure is \$24.4 million higher than the LTP, significant changes include:

- Higher interest costs (\$11.7 million), due to increased interest rates (offset by higher interest revenues where on-lending is involved).
- Higher costs in Regulatory and Compliance (\$3.8 million) to service higher volumes of Building and Resource Consents (offset by higher revenues).
- Edgeware Pool grant to St Albans Pavilion and Pool Incorporated brought forward from 2024/25, and increased from \$1.25 million to \$3 million, subject to certain conditions being met. Funded from borrowing.
- Provision for an electricity pricing increase (\$1.95 million).

- Resource Management (Enabling Housing Supply and Other Matters) Amendment Bill
 \$1.8 million included for implementation of the Act.
 - These increases are partially offset by:
- Adjusting the opening date for Parakiore Recreation and Sport Centre (\$2.1 million)
 offset by lower revenues.

Depreciation

Depreciation expense is charged on a straight line basis on both operational and infrastructure assets. However, we do not rate for depreciation, instead the Draft Annual Plan includes rating of \$164.6 million for the renewal and replacement of existing assets. This is consistent with the Financial Strategy.

Revenue

Property based rates are the primary source of revenue. A brief explanation of each source of revenue is included in the Funding Impact Statement.

Total revenue excluding rates is \$6.7 million lower than the LTP, significant changes include:

- Delayed Crown funding for Te Kaha Arena (\$26 million), due to re-timing of the projected spend.
- Adjusting the opening date for Parakiore Recreation and Sport Centre reducing revenues by \$2.2 million.
 - These decreases are partially offset by:
- Higher interest revenues, due to increased interest rates (\$8.6 million).
- Earlier Shovel Ready revenues (\$6.4 million), with budgets brought forward

- from 2023/24 and 2024/25 to align with updated planned capital delivery.
- Higher Building and Resource consent revenues (\$3.6 million) reflecting higher volumes.
- Additional revenue from Surplus property sales (\$1.9 million).
- Higher Transwaste dividend planned of \$1.6 million.

Rates

The average rates increase to existing ratepayers for 2022/23 is 4.96%. Full details of rates, including the total rating requirement for general and targeted rates, and indicative rates for individual properties, are provided in the Funding Impact Statement.

Surplus, operating deficits, and sustainability

The Draft Annual Plan for 2022/23 shows an accounting surplus of \$374.1 million before revaluations of \$347.2 million. Under accounting standards Council is required to show all revenue, including those that are capital related such as development contributions, NZ Transport Agency capital subsidies and some Crown recoveries, as income for the year. After adjusting for these

capital revenues and taking into account rating for renewals rather than depreciation, the Plan is based on a balanced funding budget, effectively ensuring operating costs are met from operating revenue.

Capital programme expenditure

The capital programme has been reviewed with heavy focus on deliverability and affordability, to ensure ratepayers are not levied in advance of funds being required. Key factors taken into account when considering deliverability were:

- Covid-19
- Supply chain issues
- Cost escalation
- Human resource availability (internal and external), and
- The Government's current reform programme (3 Waters, Future of Local Government, RMA)

We plan to invest \$615.5 million in the capital programme in 2022/23, a decrease of \$72.3 million from that shown in the LTP.

The significant decreased spend in the capital programme in 2022/23 compared to the LTP mainly relates to the current delivery timeframe of Te Kaha Arena with \$75 million of spend

moved to future years, partly offset by \$6 million for decontamination costs carried forward from 2020/21.

Other key changes from the LTP affecting 2022/23 are increases which include:

- Bringing back from future years (effectively delivering earlier) \$6 million for the Performing Arts Precinct.
- Bringing back \$5.1m million for roading improvements based on development timeframes.
- Bringing back \$4 million for Central City roading projects to align with the delivery timeframes of Te Kaha Arena and Performing Arts Precinct.
- Provision for an estimated \$10 million of 2021/22 works expected to be carried forward to 2022/23, with a further \$40 million moving to later years.

These are offset by:

- Re-timing of \$6.9 million for the Robert
 McDougall Gallery strengthening works
- Re-timing of \$6.5 million for the Organics processing plant development.
- Re-timing of \$4.9 million for Jellie Park renewal and replacement works.

 Other re-phasing of budgets from 2022/23 into future years of the LTP to reflect current delivery timeframes.

Other key changes from the LTP that do not materially impact 2022/23 include:

- Funding increase of \$20.5 million to the Ōtākaro Avon River Corridor (OARC) Programme.
- Funding increase of \$14.5 million to the Water Supply Pumping & Storage Civils and Structures Renewals programme.
- Funding increase of \$11.2 million to the Wastewater Lateral renewals programme.
- Funding increase of \$10 million to the Water Supply - New Small Supplies programme to prioritise the Koukourārata Drinking Water Scheme.

Capital programme funding

The capital programme is funded by Crown recoveries, subsidies and grants for capital expenditure, development contributions, the proceeds of asset sales and debt. Included in the Draft Annual Plan are Crown revenues of \$154.1 million, comprised of Te Kaha Arena contributions of \$115.8 million and Shovel Ready revenues of \$38.3 million.

Borrowing

The annual plan includes new borrowing of \$238.4 million. This is \$54 million lower than planned in the LTP due to the lower capital programme spend.

Gross debt in 2022/23 increases by \$176.3 million to \$2.4 billion. This is \$162.5 million lower than planned in the LTP, due to the 2021/22 capital programme forecast to be \$50 million under delivered and carried forward to future years, a reduction of \$50 million in working capital, and a lower capital programme planned in 2022/23.

Financial risk management strategy

The Council has five financial ratios which form a key part of its financial risk management strategy, four of which are also limits for Council's borrowing from the Local Government Funding Agency. These define the limits within which the Council must maintain its balance sheet and borrowing ratios. The Council anticipates staying well within these five financial ratio limits in 2022/23. In addition there are a further seven ratios required under the Local Government (Financial Reporting and Prudence) Regulations 2014 (two are Annual Report only ratios) which determine the financial prudence of Council's budgets. All of these are planned to be met in 2022/23.

| Long Term Plan 2021/22 | Financial Overview | | Note | Long Term Plan 2022/23 | Annual Plan 2022/23 | Variance to LTP |
|------------------------------|---|--------|------|------------------------------|---------------------------|--------------------|
| | | \$000 | | | | |
| | Funding Summary | | | | | |
| 500,451 | Operating expenditure | | 1 | 514,816 | 527,490 | 12,674 |
| 633,974 | Capital programme | | 2 | 687,802 | 615,488 | (72,314) |
| 85,429 | Interest expense | | 3 | 85,011 | 96,760 | 11,749 |
| 54,249 | Debt repayment | | | 65,783 | 58,107 | (7,676) |
| 1,657 | Movements in reserves | | 6 | 1,038 | - | (1,038) |
| 1,275,760 | Total expenditure | | | 1,354,450 | 1,297,845 | (56,605) |
| | funded by : | | | | | |
| 144,733 | Fees, charges and operational subsidies | | 4 | 150,271 | 151,027 | 756 |
| 20,419 | Dividends received | | | 36,062 | 37,696 | 1,634 |
| 17,841 | Interest received | | | 16,448 | 25,059 | 8,611 |
| 6,996 | Asset sales | | 5 | 6,134 | 8,008 | 1,874 |
| 24,276 | Development contributions | | | 24,115 | 24,115 | - |
| 120,167 | Capital grants and subsidies | | | 197,948 | 178,398 | (19,550) |
| - | Movement in reserves | | 6 | - | 159 | 159 |
| - | Working Capital reduction | | | - | 902 | 902 |
| 334,432 | Total funding available | | | 430,978 | 425,364 | (5,614) |
| 941,328 | Balance required | | | 923,472 | 872,481 | (50,991) |
| 346,586 | Borrowing | | 7 | 292,385 | 238,389 | (53,996) |
| 594,742 | Rates | | 8 | 631,087 | 634,092 | 3,005 |
| 588,027 | Rates to be levied on 1 July | | | 622,189 | 624,994 | 2,805 |
| 6.75% | Nominal rates increase on 1 July | | | 5.81% | 6.29% | 0.48% |
| 4.97% | Percentage rate increase to existing rate | payers | | 4.97% | 4.96% | (0.01%) |

Notes to Financial Overview

| Long Term Plan 2021/22 | Note 1 Operating Expenditure | | Long Term Plan 2022/23 | Annual Plan 2022/23 | Variance to LTP |
|------------------------------|---|-------|------------------------------|---------------------------|--------------------|
| | | \$000 | | | |
| 148,346 | Communities & Citizens | | 167,413 | 159,599 | (7,814) |
| 15,812 | Economic Development | | 17,038 | 17,082 | 44 |
| 4,216 | Flood Protection & Control Works | | 4,676 | 4,518 | (158) |
| 16,667 | Governance | | 18,413 | 19,993 | 1,580 |
| 15,488 | Housing | | 16,108 | 15,303 | (805) |
| 74,019 | Parks, Heritage and Coastal Environment | | 75,688 | 83,822 | 8,134 |
| 42,996 | Regulatory & Compliance | | 45,482 | 49,251 | 3,769 |
| 57,608 | Solid Waste & Resource Recovery | | 60,015 | 59,237 | (778) |
| 43,458 | Stormwater Drainage | | 45,307 | 46,144 | 837 |
| 28,557 | Strategic Planning & Policy | | 25,561 | 27,347 | 1,786 |
| 148,910 | Transport | | 155,699 | 159,603 | 3,904 |
| 119,267 | Wastewater | | 121,622 | 121,180 | (442) |
| 78,295 | Water Supply | | 81,813 | 81,344 | (469) |
| 76,760 | Corporate | | 67,030 | 75,205 | 8,175 |
| 870,399 | Total group of activity expenditure | | 901,865 | 919,628 | 17,763 |
| 284,519 | Less depreciation (non cash) | | 302,038 | 295,378 | (6,660) |
| 85,429 | Less interest expense shown separately | | 85,011 | 96,760 | 11,749 |
| 500,451 | Operating expenditure | | 514,816 | 527,490 | 12,674 |

Communities & Citizens expenditure decrease is due to lower depreciation (\$9 million) following a revaluation of buildings in June 2021. Adjusting the opening date for Parakiore Recreation and Sport Centre results in lower planned expenditure of \$2.1 million. Partially offset by the grant for Edgeware Pool brought forward from 2024/25 and increased from \$1.25 million to \$3 million. Parks increase is driven by higher depreciation (\$6.3 million) following the revaluation in June 2021.

Regulatory & Compliance increase is a result of higher planned volumes of Building and Resource Consents requiring additional resourcing.

 $Transport\ increase\ is\ mainly\ due\ to\ higher\ depreciation\ (\$1.8\ million)\ and\ debt\ servicing\ costs\ (\$1.7\ million)\ due\ to\ higher\ interest\ rates.$

Corporate expenditure is higher due to increased Debt Servicing costs (\$7 million) as a result of higher interest rates, and the electricity price increase provision (\$1.95 million).

| Long Term | | | Long Term | Annual | | Expenditure Category | | |
|-----------|---|-------|-----------|------------|----------|----------------------|----------|----------|
| Plan | Note 2 | | Plan | Plan | Variance | Renewals & | Improved | Increase |
| 2021/22 | Capital Programme | | 2022/23 | 2022/23 | to LTP | Replacements | LOS | Demand |
| | | \$000 | | | | | | |
| 72,258 | Communities & Citizens | | 44,593 | 40,743 | (3,850) | 20,070 | 4,729 | 15,944 |
| - | Economic Development | | , - | <i>,</i> - | - | - | , - | , - |
| 43,887 | Flood Protection & Control Works | | 38,987 | 31,210 | (7,777) | 9,930 | 8,059 | 13,221 |
| - | Governance | | - | - | _ | - | - | - |
| 5,890 | Housing | | 5,960 | 6,228 | 268 | 6,228 | - | - |
| 31,326 | Parks, Heritage and Coastal Environment | | 50,910 | 40,115 | (10,795) | 22,154 | 14,133 | 3,828 |
| 207 | Regulatory & Compliance | | 134 | 52 | (82) | 47 | 5 | - |
| 20,027 | Solid Waste & Resource Recovery | | 10,997 | 5,022 | (5,975) | 1,437 | 3,585 | - |
| 20,972 | Stormwater Drainage | | 23,503 | 23,627 | 124 | 15,878 | 4,958 | 2,791 |
| 900 | Strategic Planning & Policy | | 921 | 1,133 | 212 | - | 826 | 307 |
| 135,995 | Transport | | 144,137 | 154,020 | 9,883 | 57,625 | 65,086 | 31,309 |
| 56,753 | Wastewater | | 69,111 | 68,506 | (605) | 50,995 | 13,666 | 3,845 |
| 64,843 | Water Supply | | 68,919 | 66,715 | (2,204) | 55,972 | 7,675 | 3,068 |
| 180,916 | Corporate | | 229,630 | 178,117 | (51,513) | 11,814 | 166,303 | - |
| 633,974 | Total capital programme | | 687,802 | 615,488 | (72,314) | 252,150 | 289,025 | 74,313 |

Further detail on the capital projects included under each group of activities above can be found in the Capital Programme schedule of the Draft Annual Plan.

The net changes above differ from the detailed changes in the Capital Programme schedule which are based on changes from the LTP budgets as amended for prior year carry forwards and subsequent Council decisions.

| Long Term Plan 2021/22 | Note 3 Interest Expense | \$000 | Long Term Plan 2022/23 | Annual Plan 2022/23 | Variance to LTP |
|------------------------------|-----------------------------------|-------|------------------------------|---------------------------|--------------------|
| 54,639 | General Borrowing | | 56,804 | 59,198 | 2,394 |
| 14,926 | Equity investments | | 14,381 | 15,450 | 1,069 |
| 15,151 | Advances to Council organisations | | 12,522 | 20,734 | 8,212 |
| 713 | Advances to housing trust | | 1,304 | 1,378 | 74 |
| 85,429 | | | 85,011 | 96,760 | 11,749 |

| Long Term Plan 2021/22 | Note 4 Fees, Charges and Operational Subsidies \$000 | Long Term Plan 2022/23 | Annual Plan 2022/23 | Variance to LTP |
|------------------------------|--|------------------------------|---------------------------|--------------------|
| 21,622 | Communities & Citizens | 25,849 | 23,452 | (2,397) |
| 137 | Economic Development | 140 | 141 | 1 |
| 35 | Flood Protection & Control Works | 35 | 35 | - |
| 45 | Governance | 302 | 302 | - |
| 15,798 | Housing | 16,429 | 16,429 | - |
| 4,264 | Parks, Heritage and Coastal Environment | 4,358 | 4,427 | 69 |
| 34,881 | Regulatory & Compliance | 37,668 | 41,104 | 3,436 |
| 10,885 | Solid Waste & Resource Recovery | 12,276 | 12,276 | - |
| 115 | Stormwater Drainage | 220 | 219 | (1) |
| 707 | Strategic Planning & Policy | 722 | 722 | - |
| 38,151 | Transport | 38,175 | 37,870 | (305) |
| 7,680 | Wastewater | 6,718 | 6,710 | (8) |
| 1,825 | Water Supply | 684 | 646 | (38) |
| 9,324 | Corporate | 7,431 | 7,430 | (1) |
| 145,469 | Total group of activity operating revenue | 151,007 | 151,763 | 756 |
| 736 | Less non cash revenue | 736 | 736 | |
| 144,733 | Fees, charges and operational subsidies | 150,271 | 151,027 | 756 |

Citizens & Communities revenue decrease is due to adjusting the opening date for Parakiore Recreation and Sport Centre.

Regulatory & Compliance revenue increase is driven by higher planned volumes of Building and Resource Consents.

| Long Term Plan 2021/22 | Note 5 Asset Sales | \$000 | Long Term Plan 2022/23 | Annual Plan 2022/23 | Variance to LTP |
|------------------------------|----------------------------|-------|------------------------------|---------------------------|--------------------|
| 6,500 | Surplus property sales | | 5,626 | 7,500 | 1,874 |
| 496 | Surplus roading land sales | | 508 | 508 | - |
| 6,996 | | | 6,134 | 8,008 | 1,874 |

Council has identified surplus property that is planned to be sold in 2022/23. The sale proceeds will be used to reduce short term borrowing for COVID-19 related debt.

| Long Term Plan 2021/22 | Note 6 Movements in reserves | Long Term Plan 2022/23 | Annual Plan 2022/23 | Variance to LTP |
|------------------------------|---|------------------------------|---------------------------|--------------------|
| | \$000 | | | |
| (3,209) | Interest credited to special funds and reserves | (3,362) | (3,333) | 29 |
| (95,696) | Deposits | (107,102) | (99,412) | 7,690 |
| 97,248 | Withdrawals | 109,426 | 102,904 | (6,522) |
| (1,657) | | (1,038) | 159 | 1,197 |

Movements by individual Reserve can be found in the Reserves and Trust Funds section of the Draft Annual Plan.

| Long Term Plan 2021/22 | Note 7 Borrowing | 000 | Long Term Plan 2022/23 | Annual Plan 2022/23 | Variance to LTP |
|------------------------------|---|-----|------------------------------|---------------------------|--------------------|
| 633,974 | Capital Programme | | 687,802 | 615,488 | (72,314) |
| 9,211 | Capital grants | | 4,602 | 7,602 | 3,000 |
| 13,750 | Operational costs | _ | - | - | |
| 656,935 | Total funding requirement | _ | 692,404 | 623,090 | (69,314) |
| | Funding sources | | | | |
| 6,996 | Sale of assets | | 6,134 | 8,008 | 1,874 |
| 150,559 | Rates (for renewals) | | 164,598 | 164,598 | - |
| 2,461 | Rates (for landfill aftercare) | | 1,264 | 2,355 | 1,091 |
| 5,890 | Reserve drawdowns | | 5,960 | 7,227 | 1,267 |
| 24,276 | Development contributions | | 24,115 | 24,115 | - |
| 120,167 | Capital contributions, grants and subsidies | _ | 197,948 | 178,398 | (19,550) |
| 310,349 | Total funding available | | 400,019 | 384,701 | (15,318) |
| 346,586 | Borrowing requirement | - | 292,385 | 238,389 | (53,996) |
| 25,000 | Borrowing for onlending | | | | (00,000) |
| 54,249 | Less debt repayment | | 65,783 | 58,107 | (7,676) |
| | Less borrowing on behalf of subsidiaries repaid | | 4,000 | 4,000 | (.,0.0) |
| 317,337 | Net change in borrowing | | 222,602 | 176,282 | (46,320) |
| 2,049,091 | Opening debt | | 2,366,428 | 2,250,286 | (116,142) |
| 2,366,428 | Closing debt | _ | 2,589,030 | 2,426,568 | (162,462) |

| Long Term Plan 2021/22 | Note 8 Rates | Long Term Plan 2022/23 | Annual Plan 2022/23 | Variance to LTP |
|------------------------------|----------------------|------------------------------|---------------------------|--------------------|
| 588,027 | Rates levied 1 July | 622,189 | 624,994 | 2,805 |
| 4,162 | Excess water charges | 6,292 | 6,292 | - |
| 2,553 | Penalties | 2,606 | 2,806 | 200 |
| 594,742 | | 631,087 | 634,092 | 3,005 |