

Activity 2.3: Community Grants

Accountable Manager: Carolyn Gallagher

What services are provided?

- Delivery of the contestable grants scheme and the community loans scheme
- Delivery of the Creative Communities Scheme on behalf of Creative New Zealand
- Manage and administer the Mayoral Funds
- Manage and administer other grant funds as appropriate on behalf of other funding bodies

Why do we provide these services?

The Council operates four schemes to assist community and voluntary groups working for the benefit of the wider Christchurch community, local communities, or communities of interest. Community Grant Funding is an enabler used by Council to assist community-led projects and initiatives at both metropolitan and local ward level.

What outcomes are we trying to achieve?	How do the services contribute to desired outcomes?
<ul style="list-style-type: none"> ▣ Services are available locally within the urban areas <p>Cultural and ethnic diversity is valued and celebrated</p> <p>Arts and culture thrive in Christchurch</p> <ul style="list-style-type: none"> ▣ People have strong social networks <p>People have the information and skills to enable them to participate in society.</p> <p>There is increasing participation in recreation and sporting activities</p>	<p><i>Providing funding support to community-based, not-for-profit organisations, including a range of cultural and linguistically different communities, enables people to access and enjoy diverse events, services and activities.</i></p> <p><i>Administering the Creative Communities Scheme on behalf of Creative New Zealand, supports arts and cultural programmes and events in the city.</i></p> <p><i>Providing funding support for local groups can help them to organise events and activities that bring together and connect local people and increases their capacity to work together in times of need or crisis.</i></p> <p><i>Providing funding support for community-based classes and programmes means people have opportunities to learn new skills and gain knowledge that can help them take part in society.</i></p> <p><i>Providing funding support for sports and recreation organisations increases their capacity to provide opportunities for participation.</i></p>

Which group or section of the community will benefit from this activity?:

The wider community, communities of interest and target population groups and sectors will benefit from the funding and capacity-building support provided to not-for-profit community groups and organisations who work in the community. Individuals such as high-achieving young people who are assisted to pursue positive endeavours through the Youth Development Fund. Individuals and families who face acute hardship may be eligible for assistance through the Mayor’s Welfare Fund.

Key legislation:

Local Government Act 2002.

Customer

What business results must we deliver to our customers, to deliver on the outcomes?

Performance Standards for LTP

Performance Standards for LTP	Current performance	Benchmarks	Recommended LOS	Rationale	LTP Committee Direction
Delivery of the Creative Communities Scheme on behalf of Creative New Zealand					
<p>2.3.1 Effectively administer the grants schemes</p>	<p>Council provides contestable grants schemes. Each of these schemes has their allocations determined by their respective delegated committees. This includes the 3 schemes under the Strengthening Communities Grants programme and the Creative Communities Scheme.</p> <p>The Council may also determine grants through the LTP or AP process.</p> <p>The Council also administers grants through the Mayoral Funding schemes.</p>	<p>Auckland Council: The introduction of their new schemes has been delayed. All former schemes remain in force.</p> <p>(LOS) Provide local community development resources, funds and programmes that build community wellbeing.</p> <p>(Perf. Meas) % of community groups satisfied with assistance & advice provided.</p> <p>2012 onwards: 75%</p>	<p>2.3.1.1 Manage and administer grants schemes in a manner consistent with the Strengthening Communities Strategy and the Creative NZ guidelines for the Creative NZ scheme (including the criteria, eligibility and funding rules for all other grant schemes under management).</p> <p>2.3.1.2 Maintain at least 85% satisfaction with funding advice and the grant process being timely, clear and understandable (across a sample of organisations).</p>	<p>Key Business Driver: Community Grant Funding is an enabler and capacity-building support used by Council, at both the metropolitan and local ward level, to assist community-led projects and initiatives that build and develop stronger communities.</p> <p>This includes :</p> <ul style="list-style-type: none"> •Strengthening Communities Fund •Small Grants Fund •Discretionary Response Fund •Creative Communities Grants •Community Loans Scheme <p>Contributes to the Strong Communities 2012-22 Outcome and the Strengthening Communities Strategy Goals 1-8 by enabling organisations who have identified projects and initiatives that align with the Council's strategic mandate and which deliver benefits across the broader communities and communities of interest.</p> <p>The Council also shares community information and analysis with other funders such as the Canterbury Earthquake Appeal Fund, the Canterbury Social Support Fund and is a member of the Across Government Funding Group.</p> <p>(Council does not have the necessary resources to meet the needs and expectations of all not-for-profit and voluntary groups. Therefore, it focuses assistance toward those key activities and initiatives that contribute to and align with the community outcomes in the Long Term Council and Community Plan (LTP) and with other Council strategies. (for more information see http://www.ccc.govt.nz/Community/Funding/PrioritiesAndOutcomes/)</p>	

Customer

What business results must we deliver to our customers, to deliver on the outcomes?

Performance Standards for LTP

Performance Standards for LTP	Current performance	Benchmarks	Recommended LOS	Rationale	LTP Committee Direction
Manage and administer the Mayoral Funds					
2.3.3 Effectively manage and administer the Mayoral Funds	<p>Mayor's Welfare Fund (MWF) assisted 781 clients to the value of \$186,691 in 2011/12.</p> <p>The Mayor's Welfare Earthquake Relief Fund (1366 applications)</p> <p>Christchurch Earthquake Mayoral Relief Fund (116 applications) [Approx. \$8-9m under management]</p>	<p>Wellington CC - \$20k p.a. – City Mission manage •Selwyn DC - \$2k p.a. (6 to 8 assisted p.a)</p> <p>Red Cross [\$65+ million under management]</p> <p>Canterbury Earthquake Appeal Trust [\$100+ million under management]</p> <p>Philanthropic sector</p>	<p>2.3.3.1 Administer applications for the Mayoral Funds grants scheme within fund criteria set by committee</p> <p>2.3.1.2 Interview and Assess Mayoral Fund applicants and make recommendations made to Council/Committee</p>	<p>Key Business Driver: The Mayor's Welfare Fund (MWF) is a fund of last resort to provide assistance to individuals and families who face acute financial hardship. Applicants must first seek assistance from Work and Income NZ and have either been declined or only partially assisted before they can seek the support of the MWF. The Mayor's Welfare Charitable Trust operates under a Deed of Trust and the Council is the settlor. The MWF annual grants budget comes from grants and donations.</p> <p>The Earthquake Relief Funds are donation-based funds and support leverage and development recovery opportunities to assist individuals and families, communities and community organisations to rebuild and recover from the effects of the 2010 and 2011 earthquakes.</p>	
Manage and administer other grant funds as appropriate on behalf of other funding bodies					
2.3.4 Effectively manage and administer all other grant funds under management.	All other grants schemes are managed and administered in accordance with each schemes criteria, eligibility and funding rules.	Audit review	Administer all other grant schemes in a manner consistent with the criteria, eligibility and funding rules of each fund.	<p>Key Business Driver: Grant funding is an enabling and leverage mechanism used by funders to support not-for-profit community-based and community-focused organisations to build capacity and capability to deliver services and activities that strengthen and develop strong communities.</p>	

Customer

What business results must we deliver to our customers, to deliver on the outcomes?

Non-LTP Performance Standards

Non-LTP Performance Standards	Current performance	Benchmarks	Recommended LOS	Rationale	LTP Committee Direction
Delivery of the contestable grants scheme and the community loans scheme					
<p>2.3.2 Distribution of Council grant funding contributes to strengthening communities</p>	<p style="text-align: center;">Actuals 2011/12</p> <p>742,251 volunteers hours</p> <p>Leverage of \$2.85 per each \$1 of investment achieved</p> <p style="text-align: center;">2010/11</p> <p>447,529 Volunteer Hours</p> <p>\$5.35 leverage per \$1.00 investment.</p> <p style="text-align: center;">2009/10</p> <p>971,932 hours</p> <p>\$5.03 return per dollar investment</p> <p>773,274 volunteer hours were attributed to the Not for Profit community groups/organisations that were funded by the Community Boards in the 2006/07 FY</p>	<p>Volunteering NZ estimated that New Zealanders contribute 270 million hours of formal unpaid work for not-for-profit organisations per year (June 2007)</p> <p>In the USA the estimated dollar value of volunteer time is \$21.97 per hour in 2010.</p> <p>The NZ Federation of Voluntary Welfare Organisations commented in 2005 that:</p> <ul style="list-style-type: none"> • Approx 25000 to 40000 volunteer organisations in NZ • Volunteer work touches most aspects of NZ life – childcare, health, education, welfare, human rights, sports, arts and culture etc • For every dollar of funding that an organisation receives in funding they return between \$3 and \$5 worth of services to the community 	<p style="text-align: center;">2.3.2.1</p> <p>The distribution of community grant funding enables at least 550,000 volunteer hours to be contributed each year</p> <p style="text-align: center;">2.3.2.2</p> <p>Each \$1 of grant given leverages more than \$2.00 worth of services</p>	<p>Key Business Driver: Community Grant Funding is an enabler, capacity-building support and leverage mechanism used by Council, at both metropolitan and local ward level, to assist community-led projects and initiatives that build and develop stronger communities.</p> <p>Volunteer hours will vary depending on who is funded and what their specific organisation's projects may be.</p> <p>Volunteer contributions strengthen communities, as volunteers build and develop networks of trust, reciprocity, community engagement and shared & agreed values and goals. Volunteers contribute to community wellbeing in many sectors such as arts, sport, culture, recreation, heritage, environment, disability, community information, community safety and activities that foster, develop and maintain local and cultural identity.</p> <p>In some areas, volunteer contributions minimise ratepayer costs – if the Council had to undertake the work. e.g. Port Hills volunteer groups</p> <p>To show that Council is getting leverage for each \$ of funding granted, groups are asked to record volunteer hours on funding applications.</p>	