
Table of contents

Volume 1 Proposed plan for the future

2 Cautionary note

3 Our vision

4 Table of contents

**6 Introduction from the Mayor
and Chief Executive**

8 Audit report

13 We have listened

17 Changes from draft to final

21 Major Initiatives

24 Highlights

28 How we pay for services

30 Where your rates dollars go

32 How capital expenditure is funded

34 Financial summary

48 Your Council

49 How the council works

49 The Council Organisation

50 Community board members

52 Community outcomes

57 Development of Māori capacity to contribute
to Council decision making processes

59 Council activities and services

60 Water supply

70 Wastewater collection and treatment

78 Streets and transport

90 Regulatory services

98 Refuse minimisation and disposal

108 Recreation and leisure

118 Parks, open spaces and waterways

144 Economic development

156 Democracy and governance

162 Cultural and learning services

172 Community support

188 City planning and development

202 Corporate activities

207 Financial forecasts

208 Income statement

209 Statement of changes in equity

210 Balance sheet

211 Cash flow statement

213 Notes to the financial statements

216 Statement of accounting policies

224 Significant forecasting assumptions

232 Capital endowment fund

235 Planned capital programme

Volume 2 **Supporting information and policies**

4 Assessments of various services

- 4 Cemeteries and crematoria
- 9 Public conveniences
- 12 Stormwater
- 14 Wastewater collection and treatment
- 16 Waste management strategy
- 17 Water supply

20 Financial policies

- 22 Council's financial strategy
- 26 Funding impact statement
- 28 Rating policy
- 34 Revenue and financing policy
- 82 Investment policy
- 88 Liability management policy
- 94 Remission and postponement of rates on Maori freehold land
- 96 Policy on partnership with the private sector
- 100 Rates remission policy
- 103 Rates postponement policy
- 104 City Council fees and charges 2009–10

150 Development contributions policy 2009–19

207 Policy on determining significance

210 Council-controlled organisations